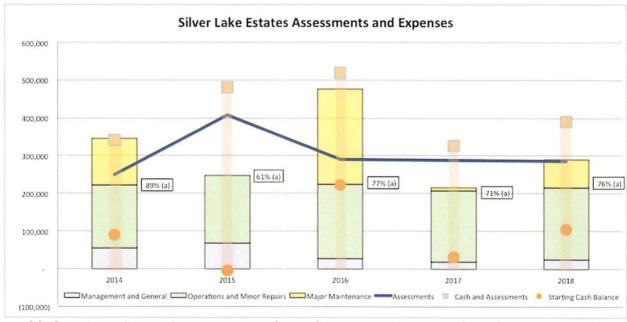
## Working Capital, Assessments and Expenses 2014-2018

		Actual 2014	Actual 2015	Actual 2016	Actual 2017	Budget 2018
Cash receive	ed:					
	REGULAR ASSESSMENTS	249,388	408,196	290,960	288,215	285,165
	Other income/donations	2,115	77,141	7,651	7,295	1,533
TOTAL INCO	ME	251,503	485,337	298,611	295,510	286,698
Cash disburs	sed:					
	Wages	77,978	80,314	86,053	83,854	88,600
	Payroll Taxes	6,715	9,960	10,018	9,187	11,400
	Electric	6,749	17,065	16,492	14,220	13,500
	Natural Gas	1,312	1,051	741	899	1,000
	Telephone	584	518	608	595	600
	Water/Sewer	1,558	869	938	1,025	1,000
	Real EstateTaxes	26,049	25,958	25,969	25,759	27,000
	Insurance	18,185	16,786	16,868	6,647	13,000
	Interest Expense-Line of Credit	30	333	4	-	-
	Line of Credit Loan Fee			2,133	500	350
	Communications	4,901	3,777	4,251	4,714	5,500
	Maintenance, Repairs & Replacement (Schedule A except 2014, A&C)	157,481	46,309	304,975	56,893	127,300
	Lawn Care/Landscaping/Leaf Removal	4,757	3,083	4,179	4,061	5,000
	Trash Removal	452	618	524	551	600
	Special Activities (Schedule B)	3,237	5,151	3,947	3,096	3,900
	Legal &Accounting (Schedule C except 2014 Schedule D)	35,440	47,791	10,686	11,596	11,500
TOTAL ORDI	NARY EXPENSES	345,428	259,583	488,386	223,597	310,250
Annual Surplus (Deficit)		(93,925)	225,754	(189,775)	71,913	(23,552)
Starting Cash Balance		89,509	(4,416)	221,338	31,563	103,476
<b>Ending Cash</b>	Balance	(4,416)	221,338	31,563	103,476	79,924
						427.200
SCHEDULE A	A - MAINTENANCE, REPAIR & REPLACEMENTS	157,481	46,309	304,975	56,893	127,300
	Park Supplies	10,932	13,112	9,866	6,031	9,000
2016.1	Water Quality - testing & study	5,794	7,056	9,592	2,650	8,500
new 2018	Water Quality - vegetation control	0	0	0	0	4,800
new 2018	Water Quality - aeration system & maintenance Repairs & Maintenance	117,875	4,100	2,460	5,160	6,500
	: General	7,888	4,980	11,230	8,486	10,000
	: Parking lot / raingarden	0	0	0	0	75,000
	: Retaining Wall Replacement with railing	0	0	153,550	9,794	
	: Roof Replacement	0	0	71,834	0	(
	: Engineering Services	0	0	23,238	0	(
	: Swim dock south wall	0	0	3,043	0	(
	: Replace island dock & parking lot repairs	7,377	0	0	0	(
	Fisheries management	1,957	1,800	2,000	1,800	2,000
	Sand	2,708	0	0	1,864	1,000
	Tree Service	2,316	6,576	18,162	17,299	8,000
	Paddleboats/Kayaks/Motorboat/Sail Boards/Rowboats	634	8,685	0	3,809	2,500
SCHEDULE E	3 - SPECIAL EVENTS, PERMITS,MTGS	3,237	5,151	3,947	3,096	3,900
	Boathouse activities	2,322	2,445	2,800	2,269	3,000
	Permits	350	350	350	350	400
	Meeting expenses	565	961	734	397	500
	Other		1,395	63	80	
SCHEDULE (	C - SERVICES: LEGAL & ACCOUNTING	35,440	47,791	10,686	11,596	11,500
	Accounting	8,760	9,204	10,124	10,526	10,000
	WEB SERVICES/Social Media					500
	Legal	26,680	37,987	562	370	1,000
	Billing service		600		700	
Major Main		123,669	0	251,665	9,794	75,000
Operations and Minor Repairs		167,569	181,494	196,318	187,273	190,450
Management and General						25,000
A STATE OF THE PARTY OF THE PAR	nt and General	54,190	66,933	28,351	18,720	25,000
A STATE OF THE PARTY OF THE PAR		249,388	408,196	290,960	288,215	285,165

## Silver Lake Estates Working Capital, Assessments and Expenses 2014 – 2018

On occasion, lot owners have requested information to better understanding how their assessments are used in the operation and upkeep of Silver Lake Estates (SLE) trust properties and facilities. Below is an illustration of annual assessments, expenses, and operating capital for the actual operating years 2014 thru 2017 and the 2018 budget year. Four important items should be highlighted from this analysis:

- 1. Since 2016, assessments have remained flat at 2016 levels.
- 2. Since 2016, approximately 75% of your annual assessment is used to operate and maintain our park and facilities and these expenses have dropped 4% when comparing operations, minor repairs, management and general expenses from 2014 thru 2018.
- 3. Since 2016, approximately 25% of your annual assessments are used for major repair projects needed to maintain our park and facilities. These expenses may be incurred in the current year or accumulated for projects planned in subsequent years.
- 4. Significant surplus was accumulated by 2016 which was planned for and has been spent on costly and necessary repair and replacement projects, such as: the in-lake aeration, the boathouse roof, replacement of the north and swim dock sea walls, and replacement of the parking lot, featuring a rain garden to improve storm-event run off water quality.



(a) Operations, minor repairs, management and general expenses as a percentage of annual assessments.

Summarized below are major repair and replacement expenses by year:

- 2018 Parking lot replacement, re-curbing, safety walkway joining the main park to the fishing pier, and inclusion of a rain garden designed to improve the quality of the rain-event run off entering the lake.
- 2017 Retaining wall replacement with railing
- 2016 North and swim dock shoreline wall replacement including engineering services, boathouse roof replacement, lake water quality equipment maintenance, and water quality testing.
- 2014 Replacement of aeration equipment and lake water quality testing.

As stewards of the SLE Trust, we serve all lot owners with a priority to preserve and protect our lake asset through water quality best management practices, maintenance of our facilities, and retaining and training staff to ensure we can all safely enjoy the beauty and recreational benefits of Silver Lake.

Respectfully,

Silver Lake Estates Board of Trustees